

Contents

	<i>List of Figures</i>	<i>iii</i>
	<i>List of Tables</i>	<i>iv</i>
	<i>List of Acronyms and Definitions</i>	<i>v</i>
	<i>Acknowledgments</i>	<i>viii</i>
	<i>Preamble</i>	<i>ix</i>
<i>Section 1</i>	Introduction	1-1
	1.1 Background	1-1
	1.2 Purpose	1-1
	1.3 Contents of the Environmental Management Handbook	1-2
<i>Section 2</i>	Environmental Considerations for Port Development and Operations	2-1
	2.1 Port Activities	2-1
	2.1.1 Development-Related Activities	2-1
	2.1.2 Operation-Related Activities	2-2
	2.2 Potential Environmental Impacts and Pathways	2-2
	2.3 Environmental Concerns for Port Development	2-3
	2.3.1 Master Planning	2-3
	2.3.2 Conceptual Design & Permitting	2-3
	2.3.3 Preliminary and Final Design & Construction	2-5
	2.4 Environmental Concerns for Port Operations	2-5
	2.5 Regulatory Issues	2-7
<i>Section 3</i>	Port Environmental Management Practices	3-1
	3.1 Description of the EMP Format	3-1
	3.2 Development EMPs	3-3
	3.2.1 Identification and Implementation of Construction EMPs	3-3
	3.2.2 Other Available Construction EMP Documents	3-4
	3.2.3 Construction EMPs	3-5
	3.3 Operations EMPs	3-5
	3.3.1 Environmental Monitoring	3-5
	3.3.2 Selection of Operations EMPs	3-7
<i>Section 4</i>	Port Environmental Management Tools	4-1
	4.1 Port and Tenant Responsibilities	4-1
	4.1.1 Role of the Port	4-2
	4.1.2 Defining Roles and Responsibilities	4-2
	4.2 Lease Management	4-3
	4.2.1 Environmental Considerations in Lease Negotiations	4-4

	4.3	Environmental Compliance Auditing and Environmental Site Assessments (ESAs)	4-6
	4.3.1	Pros and Cons of Conducting an Audit	4-6
	4.3.2	Types of Environmental Audits	4-9
	4.3.3	Typical Auditing Process	4-9
	4.3.4	Pros and Cons of Conducting ESAs	4-12
	4.3.5	Typical ESA Process	4-13
	4.4	Environmental Awareness Training	4-14
	4.4.1	Port Training Programs	4-14
	4.4.2	Development of an Effective Environmental Awareness Training Program	4-15
	4.4.2	Potential Components of an Environmental Awareness Program	4-16
<i>Section 5</i>		Public Outreach	5-1
	5.1	Types of Outreach Programs	5-1
	5.2	Guidelines for Public Outreach	5-2
	5.3	Public Outreach Case Studies	5-3
	5.3.1	Community Relations Case Study	5-3
	5.3.2	Public Relations Case Studies	5-4
	5.3.3	Public Buy-In Case Studies	5-6
	5.4	AAPA Environmental Improvement Awards	5-9
<i>Section 6</i>		Framework for Implementing an Environmental Management Program	6-1
	6.1	Assessing a Port's Environmental Management Needs	6-1
	6.1.1	Evaluation of Environmental Management Needs	6-2
	6.1.2	Elements of a Strategic Environmental Action Plan	6-4
	6.1.3	Types of Environmental Management Systems	6-4
	6.1.5	Implementing a Successful Strategic Environmental Management Strategy	6-5
	6.2	Environmental Management Organizational Options	6-6
<i>Appendix A</i>		US Federal Regulatory Guidance	
<i>Appendix B</i>		Public Information Documents for Protection of Marine Mammals	
<i>Appendix C</i>		US EPA Self Audit Guidance	
<i>Appendix D</i>		Example Environmental Compliance Audit Questionnaire/Checklist	
<i>Appendix E</i>		AAPA Environmental Improvement Awards Competition	
<i>Appendix F</i>		References	

Figures

2-1	Typical Development Process	2-1
2-2	Assessment of Potential Impact Pathways From Operational Activities	2-3
2-3	Iterative Permitting Process	2-4
3-1	Representative EMP Format	3-2
3-2	Development EMP Selection and Implementation Process	3-3
3-3	Development of Monitoring Program	3-6
3-4	Operational EMP Selection Process	3-7
4-1	Typical Audit Process	4-10
4-2	Process for Developing an Environmental Awareness Program	4-14
4-3	Potential Issues for Environmental Awareness Programs	4-16
6-1	Process for Assessing Environmental Management Needs	6-2
6-2	Sample Mission and Policy Statements	6-8
6-3	Process for Defining Elements of an Environmental Management Program	6-3
6-4	ISO Development/Implementation Process	6-5
6-5	Port of Portland Environmental Management Organization	6-7
6-6	Typical Organization Chart for Inter-Municipality Environmental Management Department	6-7
6-7	Port of Long Beach Planning Department Organization	6-8

Tables

2-1	Development Related Activities	2-2
2-2	Operations Related Activities	2-2
2-3	Typical Environmental Considerations for Port Development Projects	2-3
2-4	Potential Impacts from Development Related Activities	2-5
2-5	Potential Impacts from Operational Activities	2-6
3-1	Guide to Selection of Environmental Management Practices	3-4
4-1	Typical Environmental Considerations for Leases	4-4
4-2	Enacted State Environmental Audit Privilege and Immunity Laws	4-7
4-3	Health and Safety Audit Components	4-9
6-1	Topics for a Strategic Action Plan	6-5